

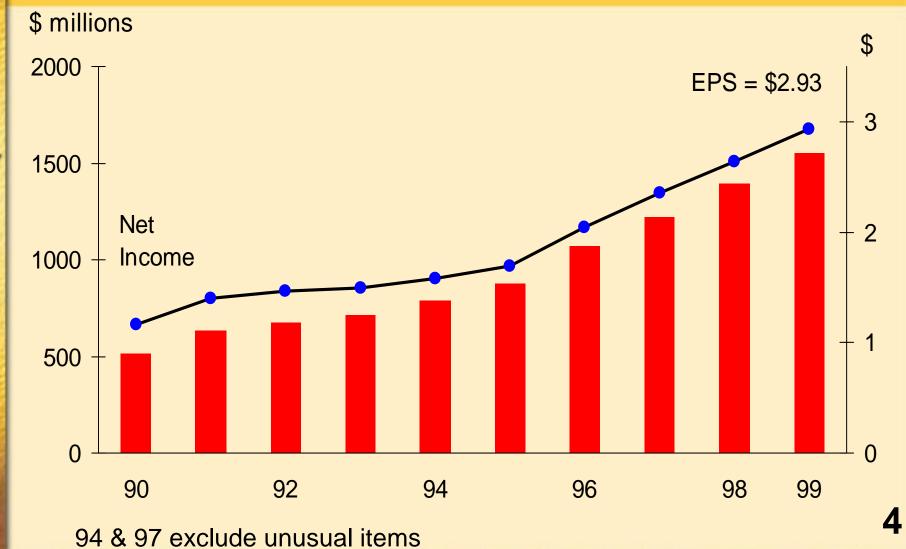


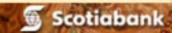
### Performance Highlights

- solid earnings growth
  - EPS up 11% year-over-year
  - strong contribution from business lines
  - good top-line revenue growth
- strengthened balance sheet
  - higher capital ratios
  - increased general provision



## 10 Years of Record Earnings



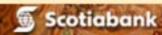


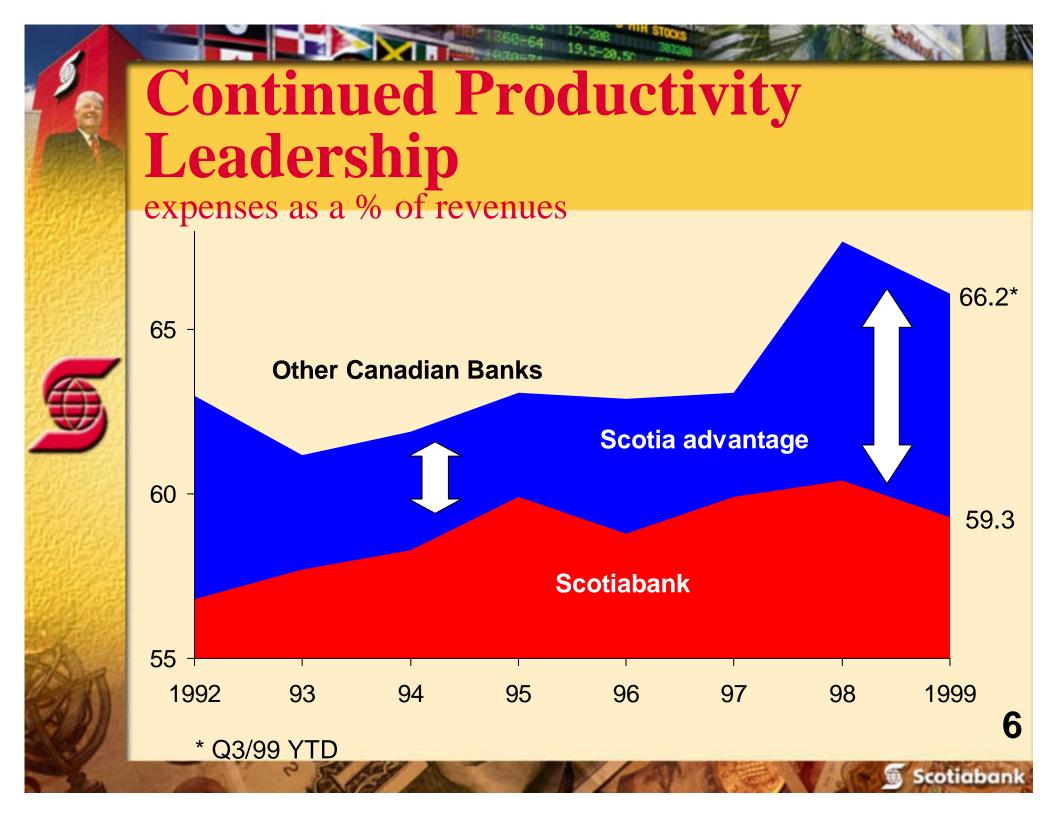
### Good Top-Line Revenue Growth

\$ millions

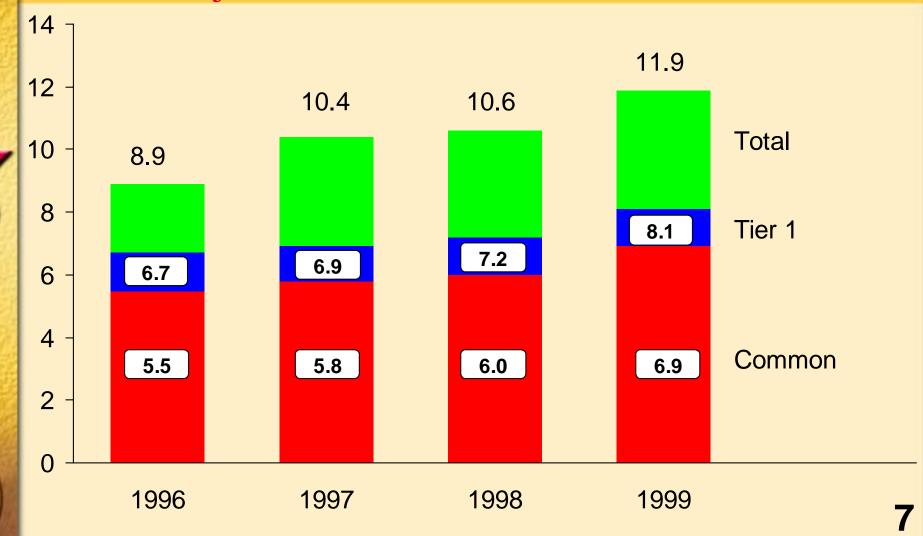
<u>Q4/</u>	<u>/99</u>	Q3/99	<u>change</u>		<u>1999</u>	<u>1998</u>	<u>change</u>
1,2	226	1,193	3%	Net interest income (TEB)	4,835	4,506	7%
8	340	808	4%	Other income*	3,128	2,833	10%
2,0	)66	2,001	3%	Total revenues	7,963	7,339	9%
1,1	96	1,196	-	Non-interest expenses*	4,716	4,446	6%
8	<b>370</b>	805	8%	Operating income (TEB)	3,247	2,893	12%

<sup>\*</sup> Excludes: real estate write-down: (\$22MM, Q3/99); gain on sale of business (\$25MM, 1998); special one-time gain (\$77MM, Q1/99); net restructuring cost (\$40MM, Q4/99)

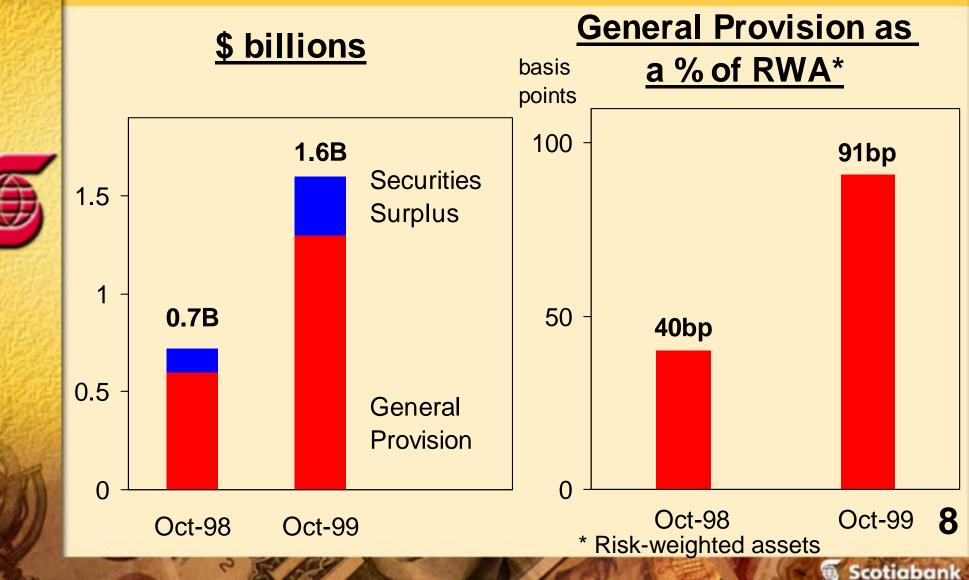




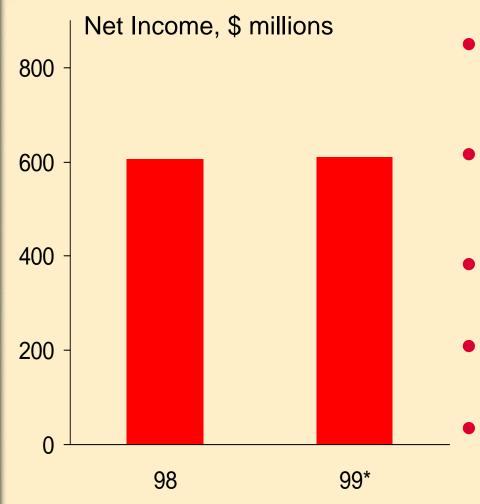
# Capital Ratios – Strengthened Significantly % of risk-adjusted assets



## Higher General Provision & Securities Surplus



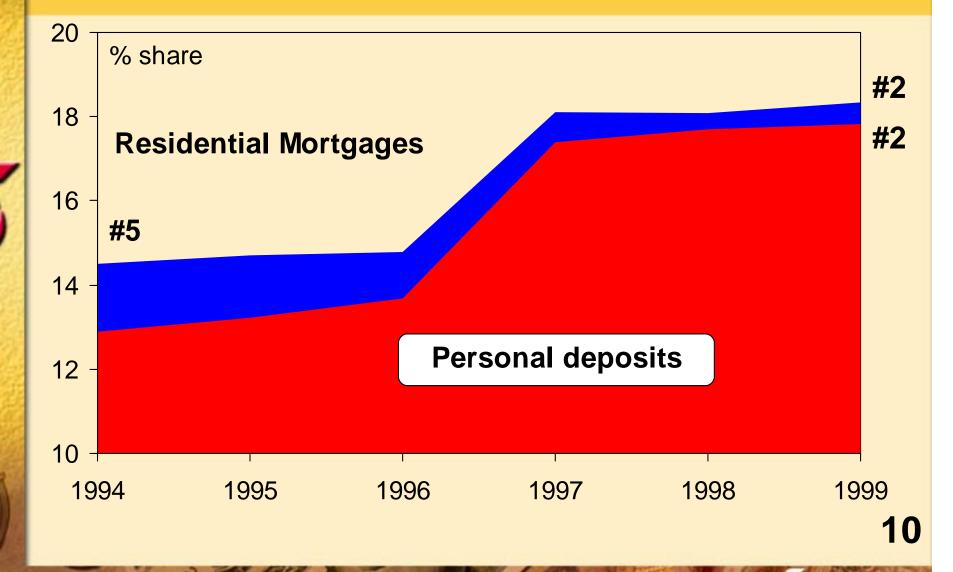
## Canadian Retail & Commercial - Steady



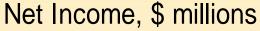
- strong growth in assets
  - mortgages up 10%
- some margin pressure
- broad-based fee growth
- lower loan losses
  - market share gains

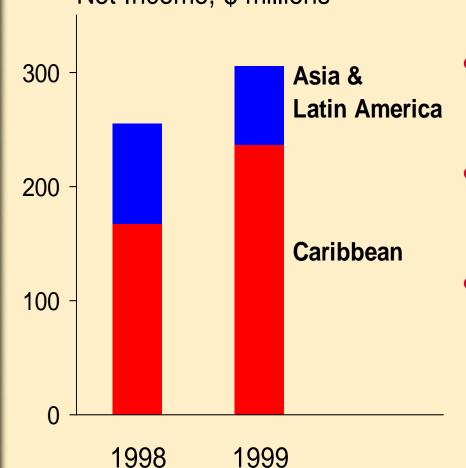
<sup>\*</sup> includes net restructuring charge of \$35MM pre-tax

### Market Share Growth in 1999



### International – Better Results in 1999

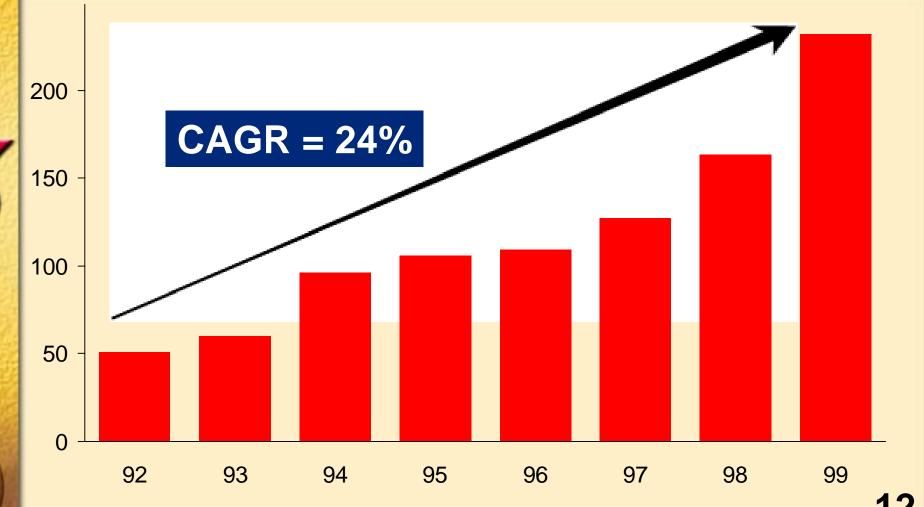




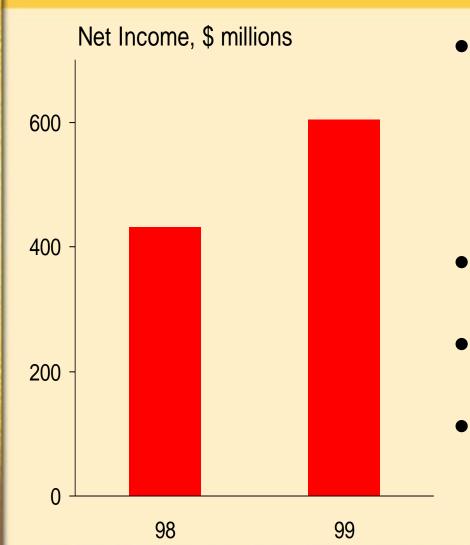
- very strong results in Caribbean
- lower contribution from Latin America
- Asia returned to profitability

### Highly Successful Caribbean Franchise

net income, \$ millions



### Corporate - Record Year



- good growth in interest profit
  - solid increase in loans
  - wider spreads
- other income up 16%
- higher credit losses
- improving ROE

### Top Ten U.S. Presence Maintained

Top Ten: seventh year in a row for syndicated loans

- 1 Chase Manhattan Corp
  - 2 Bank of America
    - 3 Citibank/Salomon Smith Barney
      - 4 BANK ONE
        - 5 J.P. Morgan & Co
          - 6 Deutsche Banc Alex, Brown
            - 7 Bank of New York
              - 8 Credit Suisse First Boston
                - 9 First Union

#### 10 Scotiabank

11 ABN AMRO Bank

12 Fleet Financial Group

Source: Loan Pricing Corp,

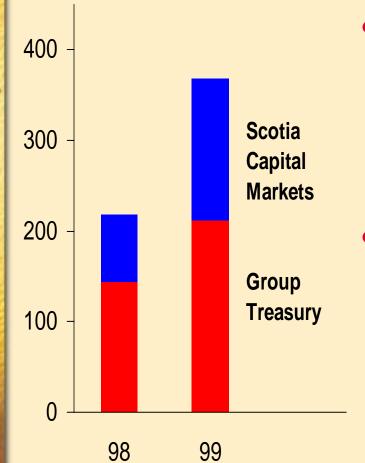
Nov. 15, 1999, Agent-only volume





### Investment Banking – Solid 1999 Results

Net Income, \$ millions



#### Scotia Capital Markets

- Global Trading:
  - record year for 5 of 7 areas
  - revenues up 27%

#### Group Treasury

strong gains

## Scotia Capital Markets – Improved Position

Top-tier service quality\*

1997 1999

Research #5 — #2

Inst. Sales #13 — #1

Led largest IPO in Canadian history

\* Source: Brendan Woods 1999 Survey





### **Exceeded 1999 Targets**

<u>Actual</u> <u>Goals</u>

**ROE** 15.3% vs. 14%+

**EPS Growth** 11% vs. 10%+

**Productivity 59.3%** vs. **<60%** 

Tier 1 8.1% vs. 7%





#### Impaired loans:

- decreases in Canada
- some formations in U.S.

#### Higher coverage ratios

- increased 1999 specific provisions by \$50MM in Q4/99
- general provision now at \$1.3 billion= 0.9% of risk-weighted assets
- Low trading risk



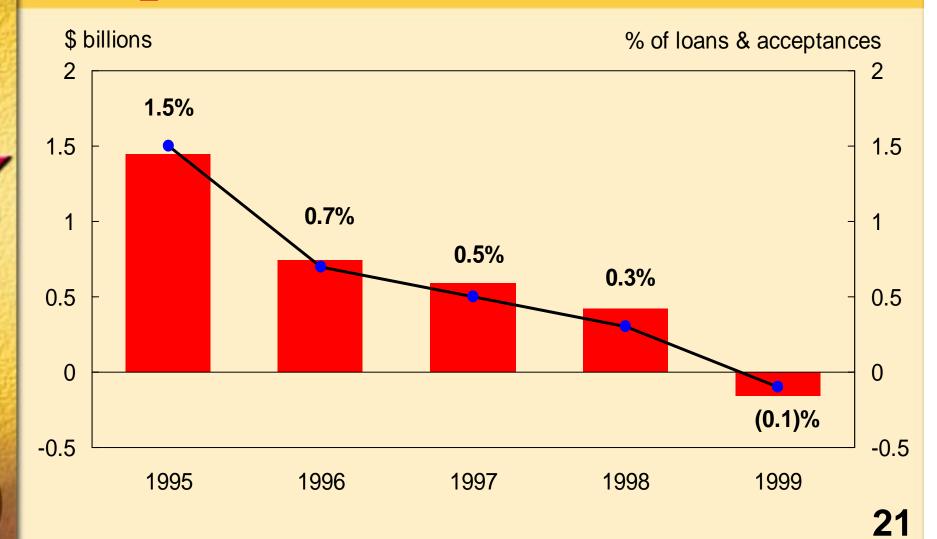
### Gross Impaired Loans

\$ millions

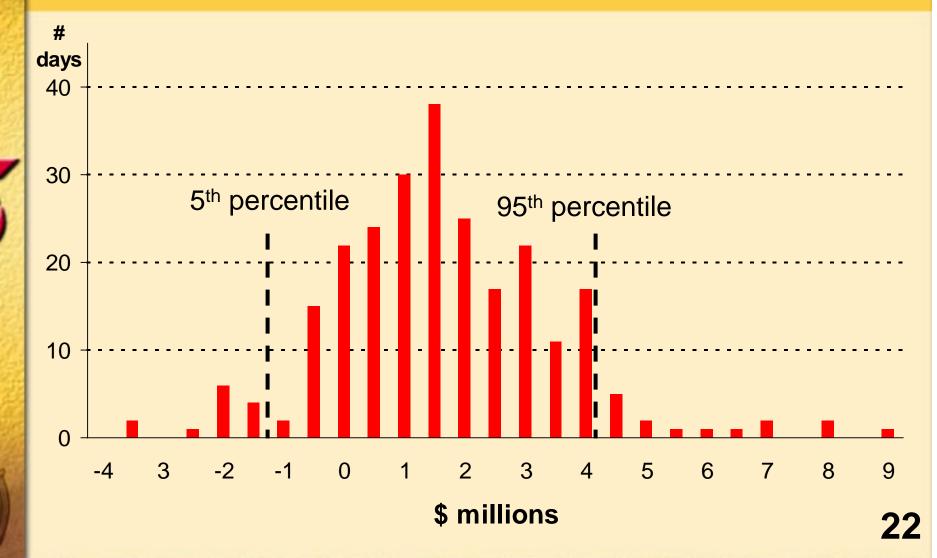
	Q4/99 vs.		
	Q3/99	Q4/98	
Canada			
- Retail	(43)	(24)	
- Commercial	(102)	(138)	
Corporate	67	210	
International	4	41	
Total	(74)	89	

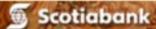
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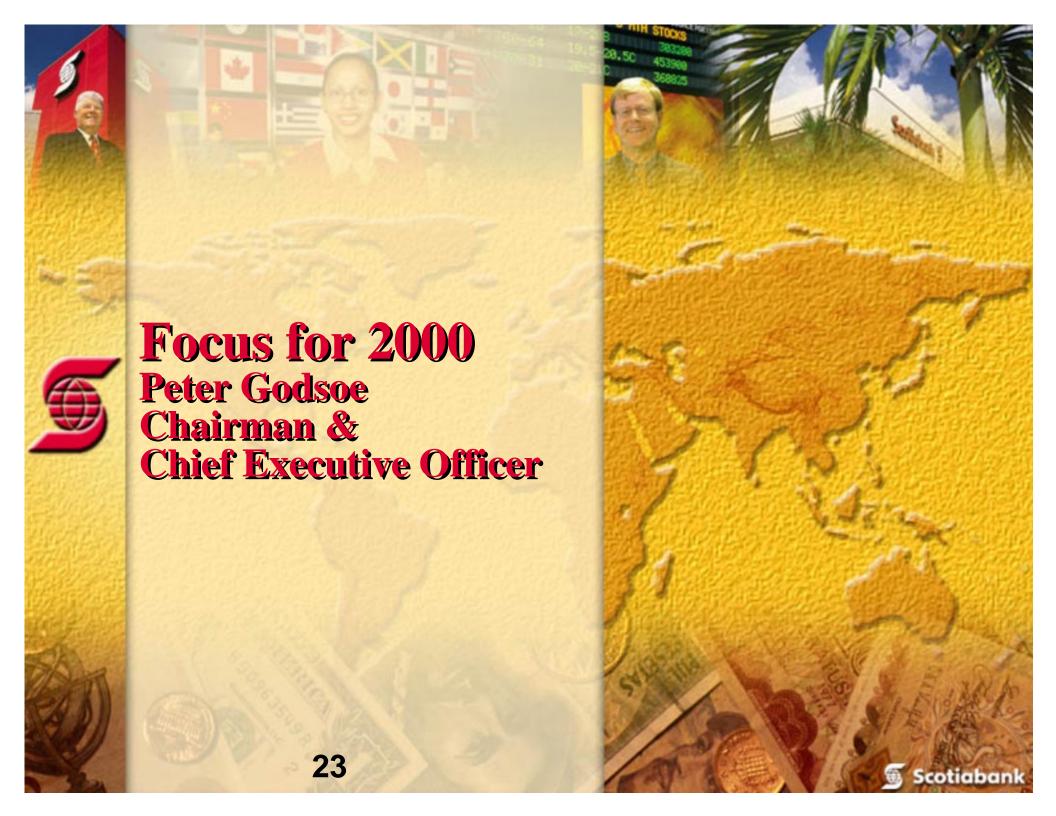
## Improvement in Net Impaired Loans



### Low Trading Risk net trading revenue, fiscal year 1999







### Retail & Commercial: Short-Term Plans

- Focus on top-line revenue growth
  - maximize revenue from acquisitions
  - leverage Sales & Service initiatives
  - focus on small & medium-size enterprises
- Develop Electronic Banking & E-Commerce
  - wireless banking (pager, cell phone)
  - e-Scotia.com & Microsoft alliance
- Streamline operations, reduce costs
  - "paperless" branch
  - cost savings = \$100 million+

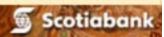




## Growing Wealth Management

#### **Building blocks:**

- A Leader in Personal Trust
  - ➤ ≈20% market share
- 3<sup>rd</sup> largest in Private Client Investment Mgmt.
  - \$16 billion+ in Assets under Management
- Large full-service brokerage sales force
  - > ≈800 investment executives in 85 offices
- Strong branch distribution in Canada
  - > 8000+ licensed to sell mutual funds





## International: Build Profitability

#### **Caribbean**

build on dominant franchise

#### **Latin America**

- Mexico
- Argentina
- Chile

- take ownership of Inverlat
- reinvest in Scotiabank Quilmes
- assume majority control of Banco Sudamericano

#### **Asia**

leverage network





## Corporate & Investment Banking

#### Canada

reap benefits from "Scotia Capital" integration

#### U.S.A.

- leverage top-10 presence
- disciplined underwriting

#### Improve ROE

- higher syndication, cross-sell
- pricing discipline





<u>1999</u>

**Next 3 years** 

**EPS Growth** 

10%+



12-15%

ROE

14%+



16-18%

